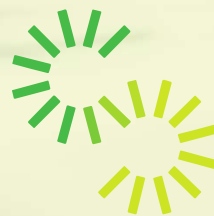


From growth to value



Symmetry Invest A/S

27.04.2022



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ABOUT SYMMETRY INVEST

- Global long/short equity fund
- Regulated by danish FSA
- Investing in underfollowed companies with big potential
- 21,5 % annual return since inception in 2013
- Find us on www.symmetry.dk
- aa@symmetry.dk



Founder and CEO
Andreas Aaen

	2022	Total	IRR
Symmetry	-6,3%	485,2%	21,5%
MSCI ACWI	-5,1%	114,5%	8,8%
Stoxx 600	-6,6%	58,4%	5,2%

WHY BELIEVE? OUR TRACK RECORD

WE ONLY PUBLISH A FEW IDEAS PER YEAR

- Long term investors in our best ideas
- As we only do a few new ideas per year we can focus on quality over quantity.
- 9 ideas published in 2019-2022
- Besides longer term ideas like the ones above we from time to time mention shorter term (1-2 year) special situations like the stock we are going to present here!

	Open	Current	Dividend	Months	Return	IRR
Piteco	5	9,4	0,3	35	94,0%	25,5%
Quartix	300	343	29,6	29	24,2%	9,3%
Where Food Comes From	7,6	10,3	0,6	25	43,4%	18,7%
Naked Wines	318	385	0	24	21,1%	10,0%
Protector Forsikring	38	113	18,5	22	246,1%	96,8%
Gaming Innovation Group	7,5	17,5	0	18	133,3%	75,8%
Franklin Covey	25	41	0	16	64,0%	44,9%
JDC Group	15	23	0	11	53,3%	59,0%
Epsilon Net	5,3	7,1	0	2	34,0%	478,9%
Average					79,3%	91,0%

Greenlight Reinsurance (GLRE)

GLRE (NSQ)

- GLRE was launched with the goal of writing reinsurance and investing the float in Greenlight Capital run by David Einhorn to create superior returns compared with fixed income strategies.
- This idea initially worked with increasing float and good investment returns.
- Like most other reinsurance companies that expands too fast, GLRE ran into underwriting problems. This coincided with 4 years of terrible investment returns (long value / short growth). As a consequence, the stock price went from 33 \$ at the end of 2014 to 8 \$ at the end of 2018.
- GLRE had to de-risk the investment strategy to more cash holdings at a time with 0 % interest rates. They also needed to raise an expensive convertible bond.
- In 2017 Simon Burton was appointed CEO with the goal of cleaning up the books and positioning GLRE for growth. As most people know, cleaning up reinsurance takes time. Now is the time!

Greenlight Reinsurance (GLRE)

GLRE (NSQ)

- GLRE is now in a better position than ever before with the underwriting results having stabilised around breakeven for now.
- A push into Innovation investments and collaborations have yielded better reinsurance contrats, a more diversified book and significant investment returns.
- With the convertible bond maturing in early 2023 GLRE will get a much better capital structure
- Even with a constant defensive investment strategy rising interest rates will add significantly to the earnings power.
- The tide seems to have turned for David Einhorn with Value outperforming growth leading to great current investment returns.
- At 0,4 x Book Value GLRE trades at its lovest multiples ever – not yet recognizing the turn around story.

Initially great investment returns (2004-2014)

Great numbers:

- High returns
- Low volatility
- Long/short model

2014	-1.5	0.7	0.1	4.2	2.0	1.7	-2.6	0.3	-1.5	2.1	5.5	-2.3	8.7%	
2013	3.0	0.3	2.4	-0.1	3.0	-0.8	2.6	0.9	0.5	1.0	4.9	0.6	19.6%	
2012	2.7	3.2	0.4	-2.0	-1.5	0.3	2.4	4.0	2.1	-1.4	-0.5	-2.7	7.1%	
2011	-0.7	-0.8	-2.0	0.8	0.3	-2.9	1.0	-1.1	0.2	6.9	2.6	-1.8	2.1%	
2010	0.4	-0.8	-1.5	-0.1	0.4	2.2	-2.6	4.1	2.2	3.4	-0.9	4.0	11.0%	
2009	0.6	-1.6	5.6	6.2	6.5	0.7	3.0	-0.2	1.5	3.8	2.3	0.2	32.1%	
2008	-0.9	-1.8	2.0	2.0	5.3	-2.7	-6.6	1.7	-11.5	-12.7	3.4	4.8	-17.6%	
2007	0.3	-3.3	-1.2	3.1	5.0	-1.4	-0.6	1.2	-1.3	3.9	-0.3	0.7	5.9%	
2006	2.2	2.1	3.1	3.4	1.0	-1.4	-0.4	0.3	6.4	2.7	2.3	0.8	24.4%	
2005	0.9	3.4	-2.0	0.3	2.3	2.7	5.5	-1.1	-1.3	-2.1	3.7	1.5	14.2%	
2004									0.9	0.4	0.8	2.3	0.7	5.2%

Perfectly designed to manage insurance float

2015-2018: Poor performance

Value vs growth:

- Tech stocks outperforming
- Mistakes (SUNE)
- Long book underperforming

With leverage from float these returns
killed the book value of GLRE

2018	-5.5	-4.8	-2.0	-0.5	2.6	-5.8	-0.2	-6.5	-1.8	1.2	-2.6	-8.9	-30.3%
2017	-0.5	2.0	-0.5	-0.9	-2.9	0.5	1.8	-1.0	4.6	-0.6	-2.0	1.2	1.5%
2016	1.2	2.0	-0.6	-0.7	-1.8	-0.9	4.8	-0.4	-1.2	1.7	1.9	1.4	7.2%
2015	-2.8	3.8	-2.6	-0.4	3.5	-4.4	-5.9	-5.5	-3.5	0.7	-4.6	-0.1	-20.2%

2019-2022: Tide os turning?

Lower gross and net:

- Stable returns again
- Despite 2019-2021 dominated by tech/It stocks
- 2022 so far: outperforming markets with +20 %

We think the tide is turning in the markets setting Greenlight up for consistently better returns

INVESTMENT RETURNS



	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Year to Date
2022	-0.7	3.4	-0.9										1.7%
2021*	-7.3	2.1	7.1	2.0	2.5	-5.3	1.3	1.2	-5.1	3.0	-0.1	6.9	7.5%
2020	-2.6	-0.4	-5.3	-1.1	2.6	-1.1	1.3	-0.1	0.2	2.1	4.0	2.1	1.4%
2019	8.6	-0.7	-1.6	4.8	-1.4	-0.6	0.5	-1.7	2.5	-1.7	0.8	-0.1	9.3%

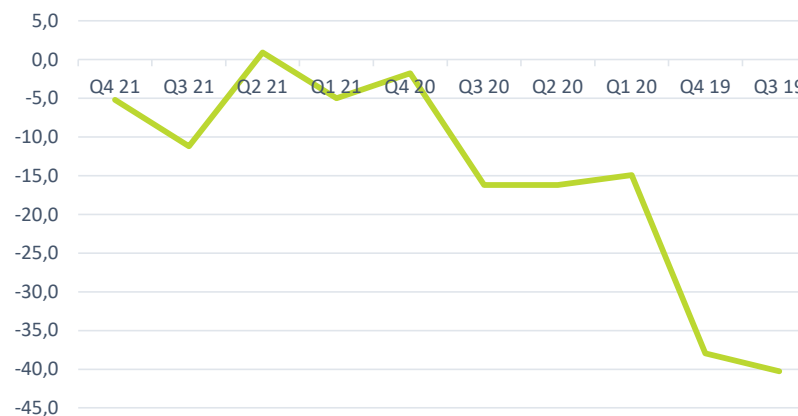
Underwriting improving

Turnaround completed Q1 2022

- Around breakeven last year after significant losses in the past
- More diversified book
- Innovation investments going to help push CR lower going forward

Quarterly volatility should still be expected

4Q rolling underwriting results



Innovation investments!

GLRE perfect partner for insurance / Insurtech startups

- Help with knowledge and underwriting
- Deliver reinsurance contracts with flexible mandate
- Help with initial financing

Off to a strong start!

INVESTMENT

We make early stage investments in Insurtechs that are open to a partnership approach and where we believe we can lower their execution risk and assist their growth.

RISK CAPACITY

We can help portfolio companies to create fronting arrangements or reinsure primary carriers. We can provide risk capacity to our portfolio companies to help get them started.

EXPERTISE

We provide access to our entire (re)insurance team and have deep knowledge of the (re)insurance market with expertise in pricing, reserving, underwriting, and claims.

RELATIONSHIPS

With our relationships across the (re)insurance value chain, we can make introductions and accelerate partnership opportunities with customers, service providers, and other (re)insurers.

INCUBATION

We can co-develop products with our portfolio companies.

Innovation investments!

GLRE perfect partner for
insurance / Insurtech startups

- Diversified book
- GLRE in many ways a small VC insurtech firm.
- When GLRE reinsure innovation companies it delivers superior CR with lower acquisition cost.

OUR PORTFOLIO



battleface



PAXAFE



sa•na



Innovation investments!

Strong ROI including exits!

- +6 % of insurance book now from more profitable innovations
- One of the leading teams in early stage insurtech.

For the years ended December 31, 2021, 2020, and 2019
(expressed in thousands of U.S. dollars, except per share and share amounts)

	2021	2020	2019
Revenues			
Gross premiums written	\$ 565,393	\$ 479,791	\$ 523,977
Gross premiums ceded	(41)	(2,268)	(48,667)
Net premiums written	565,352	477,523	475,310
Change in net unearned premium reserves	(26,073)	(22,112)	8,270
Net premiums earned	539,279	455,411	483,580
Income (loss) from investment in related party investment fund (net of related party expenses of \$5,502, \$3,251, and \$9,874, respectively)	18,087	4,431	46,056
Net investment income (loss)	32,065	21,101	6,211
Other income (expense), net	(880)	3,149	2,306
Total revenues	588,551	484,092	538,153

The performance of strategic investments was a highlight of the year with 5 consecutive quarters of gains. Innovations investments generated unrealized gains of \$19.6 million on a carry value of \$22.9 million as of January 1, 2021. We also realized a \$10.5 million gain net of tax in the first quarter of 2021 from the divestment of our position in a more traditional MGA.

As the prospect of capital appreciation is attractive, our primary focus is on the potential for underwriting opportunities that emerge over time as our partners scale their businesses. With our visibility into their operations as an early-stage investor, often combined with lower than market placement expense, these risks should, over time, be more profitable than comparable open market business. In 2021, 6% of our premium was linked to our innovation portfolio, and this proportion will increase in 2022.

Cash returns

Upside potential!

- More than 700 million in Cash that earns 0 \$ in income.
- Either regulators/ratings agencies let them reinvest cash into high ROI innovations or Greenlight funds
- Or rising interest rates will add 15-30 million \$ in interest income

	December 31, 2021	December 31, 2020
Assets		
Investments		
Investment in related party investment fund	\$ 183,591	\$ 166,735
Other investments	47,384	29,418
Total investments	230,975	196,153
Cash and cash equivalents	76,307	8,935
Restricted cash and cash equivalents	634,794	745,371
Reinsurance balances receivable (net of allowance for expected credit losses of \$89 and \$89)	405,365	330,232
Loss and loss adjustment expenses recoverable (net of allowance for expected credit losses of \$47 and \$47)	11,100	16,851
Deferred acquisition costs	63,026	51,014
Unearned premiums ceded	42	—
Notes receivable	—	6,101
Other assets	5,885	2,993
Total assets	\$ 1,427,494	\$ 1,357,650

Cash returns

Repurchasing shares at half the book value

- Purchased around 10 % of shares outstanding last 2 years despite cash constrains
- Further repurchases will be highly accretive at below 0,5x book value

Investing activities			
Proceeds from redemptions from related party investment fund	115,835	158,347	114,077
Contributions to related party investment fund	(114,604)	(80,595)	(35,792)
Purchases of investments	(4,996)	(1,993)	(4,702)
Proceeds from sales of investments	20,755	—	—
Change in due to related party investment fund	—	—	(9,642)
Change in notes receivable	6,101	19,867	671
Non-controlling interest withdrawal from related party joint venture, net	—	—	(1,278)
Net cash provided by (used in) investing activities	23,091	95,626	63,334
Financing activities			
Repurchase of Class A ordinary shares	(10,000)	(17,781)	—
Net cash provided by (used in) financing activities	(10,000)	(17,781)	—
Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash	—	(122)	(290)

Lowest valuation ever

Turn around not reflected in market valuation

- At 0,4 x book value (our current estimates) we see an attractive upside to downside ratio
- We think a more conservative fair value multiple is 0,8x – this would imply more than 100 % upside over the next 12 months!.



Greenlight Reinsurance (GLRE)

Summary

- Turn around not appreciated by the market at 0,4 x book value impliing +100 % upside to estimated fair value
- Current share buyback program highly accretitive to book value
- Innovation investments deliver high investment returns and improves insurance underwriting. GLRE have build leading capabilities.
- Even at the current de-risked investment strategy, rising interest rates will add 15-30 million \$ in incremental profits (market cap 220)